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November 6, 2020

# Summary of Consolidated Financial Results for the Second Quarter of the Fiscal Year Ending March 31, 2021 (Six Months Ended September 30, 2020)

[Japanese GAAP]

Company name: SRS HOLDINGS CO., LTD. Listing: Tokyo Stock Exchange, First Section

Securities code: 8163 URL: https://srs-holdings.co.jp/

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Scheduled date of payment of dividend:

Preparation of supplementary references regarding quarterly results:

No Holding of quarterly results briefing:

No

(All amounts are rounded down to the nearest million yen)

## 1. Consolidated Financial Results for the Second Quarter of the Fiscal Year Ending March 31, 2021 (April 1, 2020 – September 30, 2020)

(1) Consolidated operating results

(Percentages represent year-on-year changes)

|                                | Net sales   |       | Operating profit |        | Ordinary profit |      | Profit attributable to owners of parent |       |
|--------------------------------|-------------|-------|------------------|--------|-----------------|------|---|-------|
|                                | Million yen | %     | Million yen      | %      | Million yen     | %    | Million yen                             | %     |
| Six months ended Sep. 30, 2020 | 20,490      | (8.9) | (2,902)          | -      | (2,817)         | -    | (3,067)                                 | -     |
| Six months ended Sep. 30, 2019 | 22,487      | 2.6   | 441              | (13.5) | 542             | 12.2 | 207                                     | (4.0) |

Note: Comprehensive income (million yen)

Six months ended Sep. 30, 2020: (3,085) (-%) Six months ended Sep. 30, 2019: 153 (down41.7%)

Net income per share

Yen
Six months ended Sep. 30, 2020
Six months ended Sep. 30, 2019

Net income per share
Yen
(88.52)
6.26
-

(2) Consolidated financial position

|                     | Total assets | Net assets  | Equity ratio | Net assets per share |
|---------------------|--------------|-------------|--------------|----------------------|
|                     | Million yen  | Million yen | %            | Yen                  |
| As of Sep. 30, 2020 | 31,295       | 9,716       | 30.5         | 275.82               |
| As of Mar. 31, 2020 | 33,141       | 12,802      | 38.2         | 365.01               |

Reference: Shareholders' equity (million yen) As of Sep. 30, 2020: 9,557 As of Mar. 31, 2020: 12,647

## 2. Dividends

|   |        | Dividend per share                  |     |      |      |  |  |
|---|--------|-------------------------------------|-----|------|------|--|--|
|   | 1Q-end | 1Q-end 2Q-end 3Q-end Year-end Total |     |      |      |  |  |
|   | Yen    | Yen                                 | Yen | Yen  | Yen  |  |  |
| Fiscal year ended Mar. 31, 2020             | -      | 0.00                                | -   | 0.00 | 0.00 |  |  |
| Fiscal year ending Mar. 31, 2021            | -      | 0.00                                |     |      |      |  |  |
| Fiscal year ending Mar. 31, 2021 (forecast) |        |                                     | -   | 0.00 | 0.00 |  |  |

Note: Revisions to the most recently announced dividend forecast: Yes

## 3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2021 (April 1, 2020 – March 31, 2021)

(Percentages represent year-on-year changes

|           |             |                  |             |                 |                   |                        | (1 creentages   | represen       | t year-on-year changes) |  |                 |  |             |       |       |
|-----------|-------------|------------------|-------------|-----------------|-------------------|------------------------|-----------------|----------------|-------------------------|--|-----------------|--|-------------|-------|-------|
| Net sales |             | Operating profit |             | Ordinary profit |                   | Profit attributable to |                 | Net income per |                         |  |                 |  |             |       |       |
|           | Tet said    | 20               | Operating p | noni            | t Ordinary profit |                        | Ordinary profit |                | Ordinary profit         |  | Ordinary profit |  | owners of p | arent | share |
|           | Million yen | %                | Million yen | %               | Million yen       | %                      | Million yen     | %              | Yen                     |  |                 |  |             |       |       |
| Full year | 45,000      | 0.8              | (4,000)     | -               | (4,000)           | -                      | (5,500)         | -              | (158.73)                |  |                 |  |             |       |       |

Note: Revisions to the most recently announced earnings forecast: Yes

#### \* Notes

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in changes in the scope of consolidation): None

New companies: -

Excluded companies: -

- (2) Application of special accounting methods to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies and accounting-based estimates, and restatements

1) Changes in accounting policies due to revisions in accounting standards, others: None

2) Changes in accounting policies other than 1) above:

3) Changes in accounting -based estimates: None

4) Restatements: None

- (4) Number of outstanding shares (common shares)
  - 1) Number of shares outstanding at the end of period (including treasury shares)

As of Sep. 30, 2020: 34,770,184 shares As of Mar. 31, 2020: 34,770,184 shares

2) Number of treasury shares at the end of period

As of Sep. 30, 2020: 119,343 shares
As of Mar. 31, 2020: 119,343 shares
3) Average number of shares outstanding during the period
Six months ended Sep. 30, 2020: 34,650,841 shares
Six months ended Jun. 30, 2019: 33,208,737 shares

## \* Explanation regarding appropriate use of the earnings forecasts and other special notes

Forecasts regarding future performance in this document are based on certain assumptions judged to be valid and information currently available to us. Actual performance may differ significantly from these forecasts for a number of factors.

<sup>\*</sup> This report is not subject to quarterly review by certified public accountants or auditing firms.

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### 1. Qualitative Information on Quarterly Consolidated Financial Results

#### (1) Explanation of Results of Operations

**1**Consolidated Performance

(Millions of ven)

| (Willions of year)                      |                             |                  |         |                                |          |        |
|---|-----------------------------|------------------|---------|--------------------------------|----------|--------|
|   | First six months of FY 3/20 |                  |         | First six months of FY 3/21    |          |        |
|   | (Apr. 1                     | , 2019 - Sep. 30 | , 2019) | (Apr. 1, 2020 - Sep. 30, 2020) |          |        |
|   |                             | YoY              | YoY     |                                | YoY      | YoY    |
|   | Results                     | change           | change  | Results                        | change   | change |
|   |                             | (Amount)         | (%)     |                                | (Amount) | (%)    |
| Net Sales                               | 22,487                      | 578              | 2.6     | 20,490                         | (1,997)  | (8.9)  |
| Operating profit                        | 441                         | (69)             | (13.5)  | (2,902)                        | (3,343)  | -      |
| Ordinary profit                         | 542                         | 58               | 12.2    | (2,817)                        | (3,360)  | -      |
| Profit attributable to owners of parent | 207                         | (8)              | (4.0)   | (3,067)                        | (3,275)  | -      |

In the first half of the fiscal year ending March 31, 2021, the consolidated financial results were not favorable due to the drop in demand for eating out due to the infection spread of the new coronavirus (COVID-19). After cancellation of the state of emergency, economic activity gradually resumed, and with the effects of economic stimulus measures such as "Go To campaign", consolidated financial results are gradually recovering. However, in urban areas, sales are still sluggish because of the large impact of the decline in demand due to the refraining from going out and events, the disappearance of inbound demand, working from home, and the penetration of home-based lessons. As a result, sales for the first half of the current consolidated cumulative period were lower than the previous year's results, despite the impact of increased sales due to M & A and new store openings. Gross profit margin decreased due to the impact of the decrease in sales, the increase in the sales composition ratio of take-out and delivery sales, and the increase in the sales composition ratio of all-you-can-eat shabu-shabu. As a result, incomes fell significantly below the previous fiscal year's results.

Under these circumstances, our Group continued to implement various measures to respond to the increase in takeout and delivery demand while ensuring the safety of employees and customers in order to realize our philosophy of "We contribute to society through food." At the same time, we focused efforts on reducing fixed costs by reducing delivery costs and rent, and creating group synergies in the purchasing of foodstuffs and fixtures. In addition, in order to get each business on a growth track as sales recover, we plan to resume investment in sales promotion measures to strengthen sales of eat-in products and to improve operational efficiency, while paying close attention to the impact of the re-expansion of the new coronavirus (COVID-19).

#### 2 Other Measures

At *Washoku Sato* restaurants, in order to respond to the increase in take-out and delivery demand, new products such as "beef sukiyaki-bento" and "yakiniku-bento" were added, and special take-out campaigns were continued. We have expanded the number of stores that can handle delivery services and started experiment of accepting take-out orders from our website. In addition, aiming for an early recovery of eat-in sales, we carried out "summer discount campaign" and "autumn menu special discount campaign" as limited-time campaigns while giving maximum consideration to the safety of customers and employees. As an initiative to improve productivity, we have expanded the number of stores that have introduced an automatic ordering system.

At *Tendon Tempura Honpo Santen* restaurants, we continued a discount campaign limited to take-outs and responded to growing demand for take-out and delivery. At the same time, as initiatives to acquire new customers, we appealed the tempura of shrimp volume increase campaign and "high quality" using the first TVCM.

At *Nigiri Chojiro* restaurants, we sold red sea bream, which is characterized by a moderately greasy and slightly sweet taste, and pike conger which is the summer seasonal food, as "Chojiro 20th Anniversary Pre-Anniversary". We carried out a "lunch profitable campaign" that offers standard products on the lunch menu at a special price as a limited-time campaign. In addition, we have added a set product with hors d'oeuvre and hand-rolled sushi to the take-out menu so that you can enjoy the taste of Chojiro at home, and expanded the products for sale.

At *Kazokutei*, *Tokutoku* restaurants, in order to respond to the self-restraint of going out due to the corona disaster, as a measure to expand sales of take-out and delivery, "Katsudon, Tendon, Oyakodon 399 yen campaign" and expansion of stores that can handle delivery services aiming to acquire new customers and increase the frequency of visits by existing customers, we held a "Producing area support Kochi / Shikoku edition" fair in the Kazokutei restaurant. And we carried out and sold the higher volume menu in the Tokutoku restaurant as "Tokutokumorimori" fair. In addition, we continued sales promotion measures using LINE as a measure to fix a new customer base, and implemented efforts to create synergies by joining the Group.

At *Miyamoto Munashi* restaurants, we continued to sell 500 yen lunch on weekdays, expanded the grilled fish menu, and sold draft beer and beef sirloin at special prices for limited-term campaigns in order to acquire the number of customers. We also expanded our take-out products to enhance sales of take-out and delivery products.

At *Katsuya* restaurants, in addition to broadcasting TVCM as part of efforts to acquire new customers, we also sold limited-time products such as "Keichanyaki-chicken-cutlets" and "ginger grilled beef curries".

The segment information is not provided because the SRS Group has only a single segment of food service business.

[SRS Group Restaurants]

| Name                        | FY 3/20<br>(As of Mar. 31, 2020) | Newly opened restaurants | Closed restaurants | Second quarter of<br>FY 3/21<br>(As of Sep. 30, 2020) |
|-----------------------------|----------------------------------|--------------------------|--------------------|---|
| Washoku Sato                | 204 ( - )                        | 2 ( - )                  | -(-)               | 206 ( - )   |
| Tokutoku*                   | 79 (63)                          | -(-)                     | 5(3)               | 74 (60)   |
| Kazokutei*                  | 80 (9)                           | 1 (-)                    | 8(-)               | 73 (9)  |
| Nigiri Chojiro*             | 68 ( - )                         | -(-)                     | 2(-)               | 66 ( - )  |
| Tendon Tempura Honpo Santen | 43 (1)                           | 1 (-)                    | -(-)               | 44 (1)  |
| Meshiya Miyamoto Munashi    | 55 (4)                           | -(-)                     | 11(1)              | 44 ( 3 )  |
| Katsuya                     | 38 (14)                          | 1 (-)                    | -(-)               | 39 (14)   |
| Himawari*                   | 13 (-)                           | -(-)                     | 4 ( - )            | 9(-)  |
| Sushi delivery business*    | 11 (4)                           | -(-)                     | -(-)               | 11 (4)  |
| SUNROLLY FC Business*       | 32 ( - )                         | -(-)                     | 10(-)              | 22 ( - )  |
| Others                      | 26(-)                            | -(-)                     | 5(-)               | 21 (-)  |
| Domestic total              | 649 (95)                         | 5 ( - )                  | 45 (4)             | 609 (91)  |
| Overseas stores             | 16(9)                            | 3(3)                     | -(-)               | 19 (12)   |
| Worldwide total             | 665 (104)                        | 8(3)                     | 45 (4)             | 628 (103)   |

Note: Numbers in parentheses represent FC restaurants (domestic) and joint venture restaurants (overseas).

### (2) Explanation of Financial Position

In the previous fiscal year, temporary accounting was applied for the business combination of us and KAZOKUTEI Co., Ltd., which was conducted on February 1, 2020, but it was fixed during the second quarter of the current fiscal year. As a result of the finalization of this provisional accounting treatment, significant revisions to the initial allocation of acquisition costs have

<sup>\*</sup> Nigiri Chojiro includes CHOJIRO restaurants.

<sup>\*</sup> Kazokutei includes Kashunan, Sanpoan, Kazokuan, Kyoshun, and Kyosai restaurants.

<sup>\*</sup> Tokutoku includes Dondontei.

<sup>\*</sup> Himawari includes Sabo-Himawari.

<sup>\*</sup> SUNROLLY FC Business is the total number of stores operated by SUNROLLY Co., Ltd. in *Popolamama*, *Mister Donut*, *Doutor Coffee*, and *Oogamaya* restaurants.

been reflected in the comparative information included in the quarterly consolidated financial statements for the second quarter of the current fiscal year. In comparing and analyzing with the end of the previous fiscal year, the amount after reflecting the revision of the initial allocation of the acquisition cost due to the finalization of the provisional accounting treatment is used.

Total assets at the end of the second quarter decreased 1,845 million yen from the end of the previous fiscal year to 31,295 million yen.

Current assets decreased 1,390 million yen from the end of the previous fiscal year to 10,482 million yen. This was mainly due to a decrease of 1,691 million yen in cash and deposits and an increase of 330 million yen in other current assets.

Non-current assets decreased 441 million yen to 20,615 million yen. This was primarily due to a decrease of 134 million yen guarantee deposits, a decrease of 93 million yen in buildings, net, and a decrease of 78 million yen in intangible assets and other.

Current liabilities decreased 850 million yen from the end of the previous fiscal year to 7,040 million yen. This was mainly due to a decrease in current liabilities and others of 694 million yen and a decrease in accounts payable of 262 million yen. Non-current liabilities increased 2,090 million yen to 14,538 million yen. This was mainly due to an increases of 2,662 million yen in long-term loans payable and a decrease of 547 million yen in bonds payable.

Net assets were 9,716 million yen, a decrease of 3,085 million yen from the end of the previous fiscal year.

## (3) Explanation of Cash Flows

Cash and cash equivalents (hereinafter, "net cash") decreased 1,691 million yen from the end of the previous fiscal year to 7,185 million yen.

The cash flow components and the main reasons for changes are as described below.

(Cash flows from operating activities)

Net cash provided by operating activities was 3,240 million yen, compared with 767 million yen provided in the same period of the previous fiscal year. This was mainly due to loss before income taxes of 3,014 million yen, depreciation of 840 million yen and decrease in accrued consumption taxes of 480 million yen.

(Cash flows from investing activities)

Net cash used in investing activities was 785 million yen, compared with 1.301 million yen provided in the same period of the previous fiscal year. This was mainly due to payments of 726 million yen for the purchase of property, plant and equipment.

(Cash flows from financing activities)

Net cash acquired as a result of financing activities was 2,333 million yen, compared with 1,142 million yen used in the same period of the previous fiscal year. This was mainly due to income of long-term loans payable of 3,500 million yen and repayments of long-term loans payable of 553 million yen, redemption of bonds of 547 million yen.

## (4) Explanation of Consolidated Earnings Forecasts and Other Forward-Looking Statements

Although the consolidated financial forecasts for the fiscal year ending March 2021 was undecided in the "Financial Results for the Fiscal Year Ending March 2020" announced on May 18, 2020 and in the "First Quarter Financial Results for the Fiscal Year Ending March 2021" announced on August 7, 2020, we have calculated the full-year consolidated earnings forecast for the fiscal year ending March 2021 based on the information and forecasts available at this time.

For details, please refer to the "Notice Regarding Revisions to Full-Year Consolidated Earnings Forecasts and Dividends from Retained Earnings (No Interim Dividend) and Revisions to Year-End Dividend Forecasts" announced on November 6, 2020.

## 2. Quarterly Consolidated Financial Statements and Notes

## (1) Quarterly Consolidated Balance Sheets

|   |                                  | (Thousands of yen)                              |
|---|----------------------------------|---|
|   | FY 3/20<br>(As of Mar. 31, 2020) | Second quarter of FY 3/21 (As of Sep. 30, 2020) |
| Assets  |                                  |   |
| Current assets                                |                                  |   |
| Cash and deposits                             | 8,877,696                        | 7,185,868                                       |
| Accounts receivable-trade                     | 1,191,318                        | 1,209,133                                       |
| Merchandise                                   | 45,509                           | 44,461  |
| Raw materials and supplies                    | 949,574                          | 904,207   |
| Current portion of long-term loans receivable | 76,968                           | 75,658  |
| Other   | 737,651                          | 1,068,124                                       |
| Allowance for doubtful accounts               | (5,168)                          | (4,716)   |
| Total current assets                          | 11,873,552                       | 10,482,737                                      |
| Non-current assets                            |                                  |   |
| Property, plant and equipment                 |                                  |   |
| Buildings, net                                | 4,154,669                        | 4,060,889                                       |
| Land  | 4,270,075                        | 4,270,075                                       |
| Other, net                                    | 2,696,715                        | 2,685,915                                       |
| Total property, plant and equipment           | 11,121,461                       | 11,016,879                                      |
| Intangible assets                             |                                  |   |
| Goodwill                                      | 1,404,976                        | 1,338,413                                       |
| Other   | 1,476,449                        | 1,397,466                                       |
| Total intangible assets                       | 2,881,425                        | 2,735,879                                       |
| Investments and other assets                  |                                  |   |
| Investment securities                         | 486,482                          | 478,199   |
| Long-term loans receivable                    | 854,008                          | 849,529   |
| Guarantee deposits                            | 4,738,731                        | 4,604,050                                       |
| Deferred tax assets                           | 629,398                          | 652,149   |
| Other   | 360,816                          | 293,908   |
| Allowance for doubtful accounts               | (15,454)                         | (14,925)  |
| Total investments and other assets            | 7,053,982                        | 6,862,912                                       |
| Total non-current assets                      | 21,056,869                       | 20,615,671                                      |
| Deferred assets                               | 210,909                          | 197,495   |
| Total assets                                  | 33,141,330                       | 31,295,905                                      |

|   |                                  | (Thousands of yen)                                 |
|---|----------------------------------|--|
|   | FY 3/20<br>(As of Mar. 31, 2020) | Second quarter of FY 3/21<br>(As of Sep. 30, 2020) |
| Liabilities   |                                  |  |
| Current liabilities                                   |                                  |  |
| Accounts payable-trade                                | 1,503,966                        | 1,490,973  |
| Current portion of bonds                              | 1,095,000                        | 1,095,000  |
| Current portion of long-term loans payable            | 771,323                          | 1,054,971  |
| Accounts payable-other                                | 2,308,386                        | 2,046,203  |
| Income taxes payable                                  | 252,740                          | 93,477   |
| Provision for bonuses                                 | 402,702                          | 361,530  |
| Provision for loss on store closing                   | -                                | 35,447   |
| Other   | 1,557,406                        | 863,029  |
| Total current liabilities                             | 7,891,526                        | 7,040,633  |
| Non-current liabilities                               |                                  |  |
| Bonds payable   | 7,050,000                        | 6,502,500  |
| Long-term loans payable                               | 1,847,386                        | 4,510,223  |
| Deferred tax liabilities for land revaluation         | 82,947                           | 82,947   |
| Deferred tax liabilities                              | 388,357                          | 389,079  |
| Provision for directors' retirement benefits          | 47,893                           | 27,753   |
| Provision for directors' stock benefits               | 850                              | 5,610  |
| Liability for retirement benefits                     | 189,725                          | 193,212  |
| Asset retirement obligations                          | 1,272,015                        | 1,244,201  |
| Other   | 1,568,567                        | 1,582,957  |
| Total non-current liabilities                         | 12,447,743                       | 14,538,483   |
| Total liabilities                                     | 20,339,270                       | 21,579,116   |
| Net assets  |                                  |  |
| Shareholders' equity                                  |                                  |  |
| Capital stock   | 8,532,856                        | 8,532,856  |
| Capital surplus                                       | 6,391,352                        | 6,391,352  |
| Retained earnings                                     | (1,322,741)                      | (4,390,019)  |
| Treasury shares                                       | (120,009)                        | (120,009)  |
| Total shareholders' equity                            | 13,481,457                       | 10,414,179   |
| Accumulated other comprehensive income                |                                  |  |
| Valuation difference on available-for-sale securities | 84,925                           | 81,061   |
| Deferred gains or losses on hedges                    | 32,731                           | 12,778   |
| Revaluation reserve for land                          | (962,306)                        | (962,306)  |
| Foreign currency translation adjustment               | 11,070                           | 11,845   |
| Total accumulated other comprehensive income          | (833,578)                        | (856,620)  |
| Non-controlling interests                             | 154,182                          | 159,230  |
| Total net assets                                      | 12,802,060                       | 9,716,788  |
| Total liabilities and net assets                      | 33,141,330                       | 31,295,905   |
|   | 22,211,000                       | 2 -,=>0,>00  |

## (2) Quarterly Consolidated Statements of Income and Comprehensive Income (Quarterly Consolidated Statement of Income)

(For the Six-month Period)

|  |  | (Thousands of yen)  |
|--|--|---|
|  | First six months of FY 3/20 (Apr. 1, 2019-Sep. 30, 2019) | First six months of FY 3/21 (Apr. 1, 2020- Sep. 30, 2020) |
| Net Sales  | 22,487,074   | 20,490,027  |
| Cost of sales  | 7,709,589  | 7,456,279   |
| Gross profit   | 14,777,484   | 13,033,747  |
| Selling, general and administrative expenses           | 14,336,439   | × 2 15,935,975  |
| Operating profit (loss)                                | 441,044  | (2,902,227)   |
| Non-operating income                                   |  | <u> </u>  |
| Interest income  | 5,771  | 8,324   |
| Dividends income                                       | 128,365  | 9,145   |
| House rent income                                      | 34,712   | 73,731  |
| Foreign exchange gains                                 | 6,483  | 337   |
| Subsidy income   | -  | <b>※</b> 1 27,947   |
| Employment adjustment subsidies                        | -  | <b>※</b> 2 73,774   |
| Miscellaneous income                                   | 31,438   | 29,391  |
| Total non-operating income                             | 206,770  | 222,652   |
| Non-operating expenses                                 |  |   |
| Interest expenses                                      | 50,749   | 61,691  |
| Rent expenses on real estates                          | 27,722   | 40,619  |
| Miscellaneous loss                                     | 26,566   | 35,672  |
| Total non-operating expenses                           | 105,037  | 137,984   |
| Ordinary profit (loss)                                 | 542,777  | (2,817,558)   |
| Extraordinary income                                   |  |   |
| Gain on sales of non-current assets                    | 3,999  | 281   |
| Gain on sales of investment securities                 | 186  | -   |
| Gain on cancellation of leasehold contracts            | 153  | -   |
| Compensation income                                    | 4,118  | -   |
| Total extraordinary income                             | 8,459  | 281   |
| Extraordinary losses                                   |  |   |
| Loss on retirement of non-current assets               | 25,033   | 7,114   |
| Impairment loss  | 13,290   | 94,108  |
| Loss on cancellation of leasehold contracts            | 18,600   | -   |
| Loss on closing of stores                              | -  | 31,235  |
| Provision for loss on store closings                   | -  | 35,447  |
| Loss from the new coronavirus(COVID-19)                | -  | <b>3 29,012</b>   |
| Total extraordinary losses                             | 56,924   | 196,918   |
| Profit (loss) before income taxes                      | 494,312  | (3,014,195)   |
| Income taxes-current                                   | 260,804  | 56,848  |
| Income taxes-deferred                                  | 27,605   | (8,813)   |
| Total income taxes                                     | 288,410  | 48,034  |
| Profit(loss)   | 205,901  | (3,062,230)   |
| Profit(loss) attributable to non-controlling interests | (2,013)  | 5,047   |
| Profit (loss) attributable to owners of parent         | 207,915  | (3,067,278)   |

## Quarterly Consolidated Statements of Comprehensive Income (For the Six-month Period)

|  |  | (Thousands of yen)  |
|--|--|---|
|  | First six months of FY 3/20 (Apr. 1, 2019-Sep. 30, 2019) | First six months of FY 3/21 (April 1, 2020-Sep. 30, 2020) |
| Profit(loss)   | 205,901  | (3,062,230)   |
| Other comprehensive income                                     |  |   |
| Valuation difference on available-for-sale securities          | (25,524)   | (3,864)   |
| Deferred gains or losses on hedges                             | (20,160)   | (19,952)  |
| Foreign currency translation adjustment                        | (6,941)  | 775_  |
| Total other comprehensive income                               | (52,627)   | (23,042)  |
| Comprehensive income   | 153,274  | (3,085,272)   |
|  |  |   |
| Comprehensive income attributable to owners of parent          | 155,288  | (3,090,320)   |
| Comprehensive income attributable to non-controlling interests | (2,013)  | 5,047   |

## (3) Quarterly Consolidated Statements of Cash Flows

|   |  | (Thousands of yen)                                       |
|---|--|--|
|   | First six months of FY 3/20 (Apr. 1, 2019-Sep. 30, 2019) | First six months of FY 3/21 (Apr. 1, 2020-Sep. 30, 2020) |
| Cash flows from operating activities                                |  |  |
| Profit (loss) before income taxes                                   | 494,312  | (3,014,195)  |
| Depreciation  | 783,261  | 840,867  |
| Amortization of goodwill  | 86,030   | 66,562   |
| Impairment loss   | 13,290   | 94,108   |
| Increase(decrease) in liability for retirement benefits             | -  | 3,486  |
| Increase (decrease) in provision for directors' retirement benefits | -  | (20,140)   |
| Increase (decrease) in provision for loss on store closings         | -  | 35,447   |
| Increase (decrease) in provision for bonuses                        | (42,718)   | (41,171)   |
| Increase (decrease) in allowance for doubtful accounts              | 18,204   | (981)  |
| Interest and dividend income  | (134,136)  | (17,469)   |
| Interest expenses   | 50,749   | 61,691   |
| Gain or loss (gain) on sales of investment securities               | (186)  | -  |
| Loss on retirement of non-current assets                            | 25,033   | 7,114  |
| Decrease (increase) in notes and accounts receivable-trade          | (23,765)   | (17,721)   |
| Decrease(increase) in inventories                                   | 26,544   | 46,477   |
| Increase (decrease) in notes and accounts payable-trade(            | (154,369)  | (13,178)   |
| Increase (decrease) in accrued consumption taxes                    | (292,199)  | (480,458)  |
| Decrease (increase) in consumption taxes refund receivable          | 266,484  | (77,284)   |
| Increase (decrease) in accounts payable -other                      | (112,464)  | (206,946)  |
| Other, net  | (22,500)   | (206,614)  |
| Subtotal  | 981,570  | (2,940,406)  |
| Interest and dividends income received                              | 128,237  | 11,872   |
| Interest expenses paid  | (50,889)   | (63,044)   |
| Income taxes paid   | (291,313)  | (275,842)  |
| Income taxes refund   | _  | 27,321   |
| Cash flows from operating activities                                | 767,605  | (3,240,099)  |
| Cash flow from investing activities                                 |  |  |
| Purchase of property, plant and equipment                           | (1,250,170)  | (726,830)  |
| Purchase of intangible assets                                       | (12,622)   | (63,621)   |
| Payments for asset retirement obligations                           | (15,115)   | (100,946)  |
| Proceeds from sales of investment securities                        | 1,889  | -  |
| Payments for guarantee deposits                                     | (36,947)   | (45,696)   |
| Proceeds from collection of guarantee deposits                      | 31,137   | 146,153  |
| Payments for construction assistance fund receivables               | (48,000)   | (35,909)   |
| Collections of construction assistance fund receivables             | 47,279   | 44,887   |
| Other,net   | (18,654)   | (3,775)  |
| Cash flow from investing activities                                 | (1,301,204)  | (785,738)  |
| Cash flow from financing activities                                 |  |  |
| Proceeds from long-term loans payable                               | -  | 3,500,000  |
| Repayments of long-term loans payable                               | (556,588)  | (553,728)  |
| Repayments of finance lease obligations                             | (44,481)   | (65,586)   |
| Redemption of bonds   | (342,500)  | (547,500)  |
| Cash dividends paid   | (199,252)  | -  |
| Net cash provided by (used in) financing activities                 | (1,142,822)  | 2,333,184  |
| Effect of exchange rate change on cash and cash equivalents         | (2,160)  | 825  |
| Net increase (decrease) in cash and cash equivalents                | (1,678,583)  | (1,691,828)  |
| Cash and cash equivalents at beginning of period                    | 9,339,721  | 8,877,696  |
| Cash and cash equivalents at end of period                          | 7,661,138  | 7,185,868  |
|   | .,,  | .,,  |

## (4) Notes to Quarterly Consolidated Financial Statements Going Concern Assumption

Not applicable.

#### **Additional Information**

Our company has made changes to the assumptions regarding the impact of the spread of the new coronavirus(COVID-19) described in the "Accounting Estimates Associated with the Expansion of the new coronavirus(COVID-19)" section of the additional information in the previous fiscal year's securities report.

In the previous fiscal year, it was difficult to predict the spread of the new corona infectious diseases and the timing of convergence. Accordingly, assuming that the impact of the new coronavirus (COVID-19) would continue until September 2020, based on information available as of the end of the previous fiscal year, we made accounting estimates such as determining whether it is necessary to recognize impairment losses on fixed assets and determining the recoverability of deferred tax assets.

Economic activities gradually resumed after the termination of the Emergency Situation Declaration and have been gradually recovering, partly due to the effects of economic stimulus measures such as "Go To campaign". However, the impact of the new coronavirus (COVID-19) continued at the end of the second quarter of the fiscal year under review, and it is difficult to accurately predict the timing of the future convergence. Accordingly, our company has revised the assumptions used in the accounting estimates stated in the securities report for the previous consolidated fiscal year, we have reviewed the assumptions that the effects of the new coronavirus (COVID-19) will continue during the current consolidated fiscal year, and made accounting estimates. The effect of this change on the consolidated financial statements for the second quarter of the current fiscal year is immaterial.

The timing of convergence for the new coronavirus (COVID-19) is uncertain, and if the impact is prolonged, it may affect the Group's financial position, operating results and cash flow conditions.

### **Notes to Consolidated Statement of Income**

**%1** Subsidy income

Current Second Quarter (From Apr. 1, 2020 - Sep. 30, 2020)

Benefits paid by the government and local governments in accordance with the impact of the new coronavirus (COVID-19) are recorded as non-operating income as subsidy income.

## **%**2 Employment adjustment subsidies

Current Second Quarter (From Apr. 1, 2020 - Sep. 30, 2020)

Due to the impact of the new coronavirus(COVID-19), the special measures of the employment adjustment subsidy was applied to the leave allowance, etc. provided by shortening the business hours of the store and implementing temporary closure. Of the subsidy payment amount and estimated payment amount of 566,498 thousand yen, 492,723 thousand yen is deducted from the salary and allowance of selling, general and administrative expenses, and the excess amount and estimated excess amount of 73,774 thousand yen are recorded as non-operating income as an employment adjustment subsidy.

\*3 Loss from the new coronavirus (COVID-19)

Current Second Quarter (From Apr. 1, 2020 - Sep. 30, 2020)

In response to the announcement of a state of emergency due to the new coronavirus (COVID-19), some stores of the Group have been temporarily closed. Fixed costs (depreciation and land rent) incurred during the holiday period are recorded as extraordinary losses as losses due to the new coronavirus (COVID-19).

#### Significant Changes in Shareholders' Equity

Not applicable.

## **Segment and Other Information**

Segment Information

FY3/20 (Apr. 1, 2019 - Sep. 30, 2019) and FY3/21 (Apr. 1, 2020 - Sep. 30, 2020)

The SRS Group does not provide segment information because it has only a single business segment of food service business.

## **Business Combinations, etc.**

(Determination of provisional accounting treatment for business combinations)

A preliminary accounting process was carried out on February 1, 2020 for a business combination between us and a family company, Ltd. in the previous fiscal year, but it was finalized in the second quarter of the fiscal year under review.

With the finalization of this provisional accounting treatment, the comparative information contained in the quarterly consolidated financial statements for the second quarter of the current consolidated cumulative period reflects a significant review of the initial allocation of acquisition costs. As a result of the allocation of 637,000 thousand yen for intangible fixed assets and 220,083 thousand yen to deferred tax liabilities, the provisionally calculated amount of goodwill decreased by 416,916 thousand yen from 1,065,156 thousand yen to 648,239 thousand yen.

There have been no material adjustments to the initial allocation of the acquisition cost for the business combination between the Company and SUNROLLY Co., Ltd., that occurred on February 1, 2020.